



WALES **AUDIT** OFFICE

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Annual Audit Report 2012

South Wales Police Authority

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Status of report

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The team who delivered the work comprised John Herniman, Matthew Coe, Andy Bruce and Julie Owens.

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Summary report

1. This Annual Audit Report (the Report) to members of the South Wales Police Authority (the Authority) summarises the conclusions from my 2011-12 audit. It reports for Authority members the significant issues arising from my audit, together with my comments on other current issues.
2. More detail on the specific aspects of my audit can be found in the separate reports that have been issued during the year. These reports are discussed and agreed with officers and presented to the Audit and Scrutiny Group. The reports issued are shown in [Appendix 3](#).
3. A number of references are made within this Report to guidance and documentation issued by the Auditor General, including the Code of Audit Practice (the Code). The Code refers to the Statement of Responsibilities of Auditors and of Audited Bodies summarising the key responsibilities of auditors. My audit has been conducted in accordance with the principles set out in that Statement. What I say about the results of my audit should be viewed in the context of that more formal background.
4. I adopt a risk-based approach to planning the audit, and my audit work has focused on your significant financial and operational risks that are relevant to my audit responsibilities. The audit work is structured around the key elements of my responsibilities as set out in the Code. The Audit Outline 2012 sets out the proposed audit fee of £82,415 (plus VAT), and the final fee will be in line with the proposed fee.
5. I have concluded that the Authority's resources were, in all material respects, properly used and accounted for in 2011-12:
 - the Authority's 2011-12 accounts were properly prepared and materially accurate;
 - the Authority met its revenue budget for 2011-12, and continues to be well placed to deliver its response to the significant financial challenges ahead;
 - the Authority had an effective internal control environment to reduce the risk of material misstatement to the financial statements; and
 - the Authority's significant financial systems were appropriately controlled and operated as intended.
6. The Authority has appropriate corporate arrangements in place to support effective use of resources:
 - the Authority had proper arrangements in 2011-12 to help it achieve economy, efficiency and effectiveness in its use of resources;
 - financial pressures are being managed through a long-term plan and which is supported by a number of initiatives to maintain effective policing; and
 - effective arrangements are in place for the transition to the Police and Crime Commissioner.
7. This Report has been agreed with the Chief Executive, and the Chief Financial Officer/Director of Finance and other relevant officers. The Report will be presented to the Authority in November 2012 and a copy provided to every member of the Authority.

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8. I aim to deliver a high standard of audit, which makes a positive and practical contribution and supports the Authority's own agenda. I recognise the value of your co-operation and support in achieving this aim, and would like to express my appreciation for the assistance and co-operation provided during the course of the audit.



John Herniman
For and on behalf of the Appointed Auditor

Date: 22 October 2012

Detailed report

The Authority's resources were, in all material respects, properly used and accounted for

9. The financial statements are an essential means by which the Authority accounts for its stewardship of the resources at its disposal and its financial performance in the use of those resources.
10. As the Authority's external auditor, I am required to audit the financial statements and to issue an auditor's report, which includes an opinion on whether the financial statements reflect a true and fair statement of the Authority's financial position at the year-end.

The Authority's 2011-12 accounts were properly prepared and materially accurate

11. The Authority produced its draft financial statements and approved them before 30 September 2012, in accordance with the requirements of the Accounts and Audit Regulation (Wales) 2010.
12. Police authorities in Wales prepare their accounting statements in accordance with the requirements of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom. This Code is based on International Financial Reporting Standards.
13. I am required by International Standards on Auditing (ISA) 260 to report issues arising from my work to 'those charged with governance' (the Authority) before I issue my audit opinion on the accounts.
14. I reported these issues to the Audit and Scrutiny Group meeting on 17 September 2012 and also the full Authority meeting on 24 September 2012. The key issues are set out in [Exhibit 1](#).

Exhibit 1: Issues identified in the Audit of Financial Statements Report

Reporting requirement	Auditors' response
Views about the qualitative aspects of the entity's accounting practices and financial reporting.	We had no concerns about the qualitative aspects of your accounting practices and financial reporting. We identified some areas where the accounts and audit processes could be improved and we will work with management to clarify and simplify working papers for 2012-13.
Expected modifications to the auditor's report.	No modifications were required to the auditor's report.

Reporting requirement	Auditors' response
Unadjusted misstatements.	<p>There were two uncorrected misstatements in the financial statements:</p> <ul style="list-style-type: none"> • Included in creditors is £0.465 million relating to the PCSO funding that the Home Office has now confirmed will not be clawed back. The impact would be to reduce creditors and increase income by £0.465 million. • Provisions have been correctly made for the excess payments on 15 potential insurance claims. A further four claims have been received after the draft accounts were submitted but no additional provision has been made. The impact would be to increase provisions and expenditure by £0.3 million. <p>The net effect of these two adjustments would be an increase to the revenue surplus and general fund of £0.165 million. As both of these items arose following the submission of the draft accounts and neither are material to the accounts, management did not adjust the accounts. The Authority agreed with management's approach and confirmed this in their Letter of Representation. There was no impact on the unqualified audit opinion.</p>
Material weaknesses in the accounting and internal control systems identified during the audit.	We did not identify any material weaknesses in internal controls that we had not reported to the Authority already. However, we did identify a number of minor areas for improvement, for example in the area of fixed assets controls that have been reported to management.
Matters specifically required by other auditing standards to be communicated to those charged with governance.	No matters arose.

Reporting requirement	Auditors' response
Any other relevant matters relating to the audit.	<p>We reported two other matters to the Authority:</p> <ul style="list-style-type: none"> • We have reported in previous years that the method of allocating the Authority's share of the income and, expenditure assets and liabilities of Police Authorities of Wales (PAW) had not been agreed. Instead, each police authority included the actual transactions and enhanced disclosures relating to PAW in their 2010-11 financial statements. The position for 2011-12 was unchanged and there was no material impact on the financial statements. • The Authority included a new provision in the financial statements of £0.4 million in relation to claims formerly managed by Municipal Insurance Limited. Claims had previously been recognised as a contingent liability but following a recent Supreme Court judgement and updated specialist advice, a provision was made for 25 per cent of the potential liability arising if the scheme is triggered. This is a reasonable position that needs to be kept under review as the situation develops in the coming months.

15. On 26 September 2012, I issued my opinion on the Authority's accounts. I concluded that the accounts give a true and fair view of the financial position of the Authority as at 31 March 2012 and of its income and expenditure, gains and losses and cash flows for the year then ended.
16. We have also completed the audit of the Whole of Government Accounts return, and we then submitted the audited return to the Wales Audit Office central audit team on 27 September 2012 before the required deadline. The return was well compiled and there were no matters of significance to report.

The Authority met its revenue budget for 2011-12, and continues to be well placed to deliver its response to the significant financial challenges ahead

17. The Authority has a good track record of operating within its revenue budget and this continued in 2011-12. Against a revenue budget requirement for the year of £257.3 million, the Authority recorded an underspend of £1.6 million, representing the repatriation of investments from Icelandic banks. This amount was transferred to reserves to support current spending in the current year. The increase of £1.6 million to the General Reserve increased the total held at 31 March 2012 to £7.3 million. This continues to bring the General Reserve balance closer to the target set by the Authority of three per cent of the gross revenue budget, which equates to approximately £8.5million.

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18. The Authority continues to receive regular reports from the Chief Finance Officer/Director of Finance on expenditure and position against budget through the Performance Monitoring Group. The reported position at 31 March 2012 showed that £19 million of savings had already been achieved by Project Reform against a year-end target of £14.7 million for 2011-12. This helps strengthen the position of the Authority, and its successor bodies, to meet financial and future operational and non-operational challenges arising from the comprehensive spending review in October 2010.

The Authority has an effective internal control environment to reduce the risk of material misstatement to the financial statements

19. The Authority has an effective internal control environment which reduces the risk of material misstatement to the financial statements. Internal Audit concluded in their annual report that, based on the work completed during the year, South Wales Police Authority has 'a basically sound system of internal control'. Overall, this provided an adequate assurance level, with the majority of the systems audited achieving a substantial or adequate level of assurance.
20. In particular, I concluded that:
- as in previous years, Internal Audit has met the required professional standards and our planned reliance on their work has therefore been possible;
 - the arrangements for ensuring that the Authority only entered into material transactions where there is specific provision for it to do so were found to be in place and had continued to operate effectively; and
 - the arrangements for preventing and detecting material fraud and corruption operated effectively.

The Authority's significant financial systems were appropriately controlled and operated as intended

21. My review of the Authority's financial systems involved documenting the significant financial systems. Where appropriate, we sought assurance that the key controls of these significant systems were operating effectively, either by undertaking specific testing of their operation, or by relying on the work of internal audit.
22. I concluded that the Authority's significant financial systems can be relied upon to produce materially correct outputs. There are some minor areas for improvement, which have been discussed with management, and appropriate actions are already being considered and implemented. All recommendations made by Internal and External audit are reported to the Audit and Scrutiny Group, which monitors their implementation, by management. There are no specific matters I need to bring to the attention of members.

The Authority has appropriate corporate arrangements in place to support effective use of resources

The Authority had proper arrangements in 2011-12 to help it achieve economy, efficiency and effectiveness in its use of resources

23. In examining the Authority's accounts each year, I am required under Section 17(2)(d) of the Public Audit (Wales) Act 2004 to satisfy myself that it has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. This requirement is also reflected in the Code. My formal conclusion on the Authority's Value for Money (VFM) arrangements for 2011-12 is set out in [Appendix 1](#).
24. In addition to the audit of the annual accounts, other important sources of assurance have come from performance and inspection work undertaken by Her Majesty's Inspectorate of Constabulary (HMIC) and Internal Audit.
25. The Authority was responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in the Authority's use of resources. For the purposes of my work, I have evaluated the Authority's systems against a number of questions. This approach is set out in detail in [Appendix 2](#). For each question, I consider whether there are gaps in the arrangements expected to be in place, and the significance of those gaps.
26. There were no matters arising from my work in this area for 2011-12 that I wish to draw to your attention.

Financial pressures are being managed through a long-term plan and which is supported by a number of initiatives to maintain effective policing

27. Our aligned work programme with HMIC involved jointly reviewing whether the Force and Authority savings programmes are delivering positive and measurable changes towards a sustainable police service. Our overall conclusion was that funding cuts are being managed through a long-term plan and is supported by a number of initiatives to maintain effective policing. I have reached this conclusion because:
 - a strategy is in place to cope with funding cuts and a transformational change project has been developed to ensure the Force is able to deliver its five year plan;
 - although the number of officers and staff will reduce, steps are being taken to more effectively organise the workforce including the use of mobile technology to help the Force to deploy officers and staff more effectively;
 - the Force is making savings, particularly through collaboration and is developing further opportunities for joint working and savings in the long term;
 - crime is decreasing and more victims of crime are satisfied with the service; and

-
- reviews conducted by HMIC support my conclusions about arrangements to secure an efficient and effective police service¹.

Effective arrangements are in place for the transition to the Police and Crime Commissioner

28. A directly elected PCC will replace the Police Authority in November 2012 and it is important the planning and arrangements for handover are effective. Part of our work this year is to monitor the progress being made and I believe effective arrangements are in place for the transition to Police and Crime and Commissioner. I have reached this conclusion because:
- A transformational change management programme for the handover to PCCs is in place and identifies evolving issues and risks.
 - The Force is leading on the development of a statement of principles and governance for the PCC and Chief Constable. The initiative is being adopted nationally and enables legitimate decisions to be made from day one of the PCC's appointment.
 - There is appropriate engagement with the public, stakeholders, Welsh Local Government Association, Welsh Government and Home Office to ensure the policing issues that affect Wales are taken into account;
 - A standard framework has been established with other Welsh police authorities for the transition to PCCs.
 - Authority officers, members and police staff are responding constructively and responsibly to the transition process.
 - A review conducted by HMIC support my conclusions about arrangements for the transition to PCCs².
29. The Authority is developing a number of options for how the PCC and Police and Crime Panel may operate from day one, although the arrangements are not yet complete. However, under such revised terms of working, I acknowledge that the Authority, Force and PCC face a particularly challenging period ahead and I will continue to monitor progress and work with HMIC for performance audit work in 2012-13. The benefit of a co-ordinated approach between the Wales Audit Office and HMIC is to ensure the programmes of work avoid duplication and promote sharing between our respective organisations. Our approach also helps guide our programmes of work and helps ensure that intelligence is actively and promptly shared and ensure that key risks and concerns are being examined.

¹ HMIC Policing in austerity: one year on July 2012

² HMIC Preparing for Police and Crime Commissioners July 2012

Appendix 1

Conclusion on South Wales Police Authority's arrangements for the year ended 31 March 2012 for securing economy, efficiency and effectiveness in its use of resources

Accountable Officer's responsibilities

The Accountable Officer is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in the Authority's use of resources, and to ensure proper stewardship and governance. The Accountable Officer is also responsible for regularly reviewing the adequacy and effectiveness of these arrangements.

Auditor's responsibilities

I have a responsibility under Section 17(2) of the Public Audit Wales Act 2004 to conclude from my audit of the Authority's annual accounts whether I am satisfied as to the existence of the arrangements that it had in place during the year to properly support the achievement of its responsibility to secure economy, efficiency and effectiveness in its use of resources. For the purposes of my work in this area, I have assessed 'proper arrangements' as principally comprising an organisation's corporate performance management and financial management arrangements, significant elements of which are defined in Paragraph 48 of the Code.

I report if significant matters have come to my attention which prevent me from concluding that the Authority has made such proper arrangements.

Conclusion

The following conclusion has been based on, and limited to, work carried out as part of my audit of the 2011-12 accounts to establish, in all significant respects, what arrangements the Authority had in place during the year to support the achievement of its responsibility to secure economy, efficiency and effectiveness in its use of resources.

In carrying out my work, I have not considered whether the arrangements in place represent all those that could be in place. I am also not required to consider, nor have I considered, the effectiveness of the arrangements in place in securing value for money during the year under review.

Based on the Authority's Annual Governance Statement and as a result of the work carried out, as described above as part of my audit of the 2011-12 accounts, and all other information that I have considered to be relevant, I am satisfied as to the existence of the arrangements that the Authority had in place during the year to properly support the achievement of its responsibility to secure economy, efficiency and effectiveness in its use of resources. Based on, and limited to, the work carried out I have raised various issues with, and made recommendations to, improve the Authority's arrangements. These matters are further discussed and explained in my Annual Audit Report to the Authority.

Anthony Barrett
Appointed Auditor
22 October 2012

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Appendix 2

Criteria for assessing the Authority's arrangements during 2011-12 for securing economy, efficiency and effectiveness in its use of resources

Corporate performance management and financial management arrangements	Questions on arrangements
Establishing objectives, determining policy and decision making	Has the Authority put in place arrangements for setting, reviewing and implementing its strategic and operational objectives?
Meeting the needs of users, stakeholders and the local population	Has the Authority put in place channels of communication with the local population, users of the service, and other stakeholders including partners, and are there monitoring arrangements to ensure that key messages about services are taken into account?
Monitoring and reviewing performance	Has the Authority put in place arrangements for monitoring and scrutiny of performance, to identify potential variances against strategic objectives, standards and targets, for taking action where necessary and reporting to the Authority?
Compliance with established policies	Has the Authority put in place arrangements to maintain a sound system of internal control, including those for ensuring compliance with laws and regulations, and internal policies and procedures?
Operational and financial risks	Has the Authority put in place arrangements to manage its significant business risks?
Managing financial and other resources	Has the Authority put in place arrangements to evaluate and improve the value for money it achieves in its use of resources?
	Has the Authority put in place arrangements to ensure that its spending matches its available resources?
	Has the Authority put in place arrangements for managing and monitoring performance against budgets, taking corrective action where appropriate, and reporting the results to senior management and the Authority?
Proper standards of conduct etc	Has the Authority put in place arrangements for monitoring and scrutinising performance, to identify potential variances against strategic objectives, standards and targets for taking action and, where necessary, reporting to members?
	Has the Authority put in place arrangements that are designed to promote and ensure probity and propriety in the conduct of its business?

Appendix 3

Reports issued since my last annual audit report

Report	Date
Audit Outline 2012	February 2012
Delivering a redesigned police service	February 2012
External Audit Update Reports	January, April, July, September 2012
Audit of Financial Statements Report	September 2012
Annual Audit Report	October 2012



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